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KEN MILLER
Senior Advisor

Mr. Deepak Moorjani
General Partner
Upstart Capital
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Dear Deepak:

At several junctures in the past I have initiated transitions by first determining to move on and, only after a brief period of reflection and information gathering, settled in on my next commitment. As previously reported in the financial press, I decided toward the beginning of the year to resign my position as Vice Chairman of Credit Suisse First Boston, effective June 30. Hereafter, I will be Senior Advisor to the firm, keeping my office, phone number and email address.

I am proud of what has been accomplished during my period at CSFB, which is now firmly established as one of the very top investment banks in the world. I am currently considering a number of alternatives in the for-profit sector where an energetic contribution can fix or build something of significant value. As long as my "new new thing" causes no conflict, I remain in an excellent position to assist friends and clients in accessing the vast resources of Credit Suisse.

In the meantime, I am enthusiastic about the number and quality of possibilities before me. I have had a great seven years at CSFB, and am particularly comfortable about the future knowing that I can rely on our continued communication.

Best Regards,

A handwritten signature in black ink, appearing to be 'Ken Miller', with a long horizontal flourish extending to the right.